Association of Indiana Counties, Inc.
proudly presents the
County Achievement Award
to
Allen County
Strategic Plan
Dedication: Bill Brown

Bill Brown was elected to the Board of Commissioners from Allen County’s second district in 2006. Among his accomplishments during his four years in office, Brown advocated openness and transparency in County government, established a partnership with United Way and its FamilyWize prescription drug card program, organized tours of local industries and businesses for elected officials, participated in the Study Connection and Real Men Read programs, and secured funding support for the Community Development Corporation of Northeast Indiana. As commissioner, Brown served as a member of the Allen County Plan Commission, Regional Marketing Partnership, Drainage Board, Community Corrections Board and the Downtown Improvement District.

In recognition of his devotion and commitment to the citizens of Allen County, we dedicate the 2010 Allen County Annual Report to Commissioner Bill Brown.

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2010 County Achievement Award

For the second consecutive year, Allen County was chosen to receive the County Achievement Award presented by the Association of Indiana Counties.

The 2010 award recognized the efforts of the Board of Commissioners in supporting and implementing a Countywide Strategic Plan.

The plan is believed to be the first of its kind with respect to county government in Indiana and includes more than 400 department-level objectives proposed to be completed over the next five years. In addition, a number of objectives that multiple departments had in common were identified as countywide priorities. They include improved customer service; enhanced financial efficiency and conditions; increased collaboration; improved training and professional development; and conservation of resources.
Board of Commissioners’ Message

We are pleased to present the 2010 Allen County Annual Report. This report is intended to inform citizens of Allen County about the accomplishments of County government during the past year.

Without question, the continuing saga of a lagging economy plays heavily on all of us. The Board of Commissioners has been committed to securing the long term stability of our County and at the same time, doing what we can to maintain the personnel necessary to provide the services we have come to expect.

Recessionary times demanded that we take a hard look at how we do business. As part of our model for performance excellence — our Strategic Plan — all of the County’s departments have been challenged to examine their operations and evaluate what they do and how they do it. In our quest to deliver services that enhance quality of life, we must ensure customer satisfaction with our programs and services, develop our workforce and plan for the County’s future.

While 2011 promises to be another tough economic year, it also presents opportunities for County government to become more efficient, strengthen operations and enhance programs and services that benefit the residents of our community. We invite you to keep informed and stay connected with your Allen County government.

Sincerely,

The Allen County Board of Commissioners
(left to right) Nelson Peters, Linda Bloom & Bill Brown

The Board of Commissioners

The three member Allen County Board of Commissioners serves as both the executive and legislative branches of County government. While they are required to reside within their specific geographic districts, the County Commissioners are elected at-large by all Allen County voters.

As the executive branch of County government, the Commissioners may approve policies affecting 1,350 full-time county employees and another 400 part-time employees.

As the legislative branch, the Commissioners pass ordinances that primarily affect unincorporated areas (outside a city or town) of the county.

The Commissioners’ duties include:
• Receive bids for projects and services and sign contracts.
• Authorize all claims on county budgets.
• Decision-making authority over planning and zoning in the county.
• Supervise construction and maintenance of county roads and bridge structures.
• Issue bonds or approve lease-purchase agreements to borrow money for the county.
• Serve as the Drainage Board, which oversees the legal drainage system in the county.
• Operates and maintains all County facilities, including the historic Allen County Courthouse.
Allen County Council

The Allen County Council is comprised of seven members, four elected from districts and three elected at-large. Council serves as the County's fiscal body. Members of Council must reside within the county and the district from which they were elected, if applicable.

Council sets and approves the County's annual property tax levy.

County Council is responsible for establishing an annual budget for County Government. Council is also responsible for appropriating funds for the operation of County Government.

2010 Council Members:
Maye L. Johnson, District 1
Paula S. Hughes, District 2
Darren E. Vogt, District 3
Larry L. Brown, District 4
Robert A. Armstrong, At-Large
Roy A. Buskirk, At-Large
Paul G. Moss, At-Large

Budget & Financial Management

Allen County’s 2010 Budget was approximately $153,442,000, including $89,707,000 for the General Fund Budget. The County Budget is generally funded through property tax revenue; however many other funding sources are used to fund County operations. Other common forms of tax revenue include income, excise, and gasoline taxes. Other non-tax revenue sources include Fee-for-Service revenue, investment income, and grants, etc. The chart below shows the revenue sources and the percent by which they fund the General operations of Allen County.

The chart on page 5 shows the County General Fund Budget. The County’s budget provides a map for County Council and taxpayers that identifies the operating costs considered essential to the successful operation of the County for a given period. The policies and procedures established by the County Commissioners and County Council support the identified trends and needs of the County. Law Enforcement and the Judicial Branch of government make up approximately 67% of General Fund expenses and another 33% is used for general government services and operations combined.

2010 General Fund Revenue Estimate

- Property Tax Levy - 58.7% $52,703,866
- Interest Revenue - 1.7% $1,500,000
- Vehicle License Excise Tax - 4% $3,551,717
- Interest Revenue - 1.7% $17,694,038
- County Option Income Tax (COIT) - 15.9% $14,257,518
- Cash and Other Misc. Revenue - 19.7% $17,694,038

2010 General Fund Revenue Estimate
### Financial, Real Estate, Taxes, etc.

- **Auditor**: $1,106,059
- **Treasurer**: $612,790
- **Recorder**: $112,478
- **Assessors**: $2,538,453
- *** Co Wide Expenses**: $165,337
- **Employee Health Ins**: $689,769

**TOTAL**: $5,224,886

### Law Enforcement and Judicial

- **Sheriff**: $10,702,389
- **Confinement Center**: $10,621,250
- **Coroner**: $536,445
- **Prosecutor**: $4,144,726
- **Work Release**: $872,720
- **Police Pension**: $1,970,000
- **Juvenile Institution Exp.**: $0
- **Employee Health Ins**: $6,432,709
- **Circuit Court**: $1,680,473
- **Public Defender**: $2,143,620
- **Superior Court**: $5,727,047
- **Clerk of Courts**: $2,950,597
- **Youth Services**: $1,568,260
- **Yoder Home**: $0
- **Kryder House**: $0
- **Wood Youth Center**: $9,104,729
- *** Co Wide Expenses**: $1,910,207

**TOTAL**: $60,365,172

### General Govt. Services

- **County Bldg Dept**: $1,367,696
- **Park & Recreation**: $504,472
- **Co-op Extension Serv**: $317,811
- **Plan Commission**: $1,623,643
- **NIRCC**: $716,713
- **Surveyor**: $994,671
- **Drainage Board**: $600
- *** Co Wide Expenses**: $200,322
- **Employee Health Ins**: $604,520

**TOTAL**: $6,330,448

### Operations, Commissioners, etc.

- **County Commissioners**: $3,055,103
- **Human Resources**: $412,136
- **County Services**: $1,569,191
- **Data Processing**: $1,454,462
- **Bldg. Maintenance**: $3,677,504
- **Emergency Prep.**: $174,176
- **County Council**: $2,372,103
- **Voter Registration**: $341,901
- **Election Board**: $975,963
- *** Co Wide Expenses**: $562,844
- **ARC & Mental Health**: $2,578,982
- **Employee Health Ins**: $612,268

**TOTAL**: $17,786,633

**TOTAL 2010 COUNTY GENERAL BUDGET**: $89,707,139

*Unemployment, Workers Comp, Data Contract, Liability Insurance, County Attorney Salaries.*
**Economic Development**

Tax abatement is the most common incentive provided to expanding and new businesses in Allen County. The County Economic Development staff processes applications for the County Council and has professional services agreements with the cities of New Haven and Woodburn and the towns of Monroeville, Grabill, and Huntetown to administer the County’s abatement program on their behalf.

In 2010, there were two tax abatements in unincorporated Allen County, and four in New Haven. In total, the six projects represent an investment of $203.3 million in the local economy, the retention of 3,364 jobs and the creation of 219 new jobs. The six companies will save a combined $4.9 million in taxes over the term of their abatements.

Central States was the first of three consecutive New Haven abatements. In March, the company announced that it would invest $3.3 million to add another concrete grain storage silo of which $2.1 million was real property and $1.2 million was personal property.

Also in March, Lutheran Health Network announced that it would locate a medical office building in a former Scott’s grocery on Minnich Road in New Haven. The real estate would receive $1.5 million in improvements and be leased from JKBC Properties, while another $400,000 would be invested in information technology equipment.

Global Energy Resources announced in April that it would expand its operations in New Haven investing $925,000 in manufacturing equipment, $5,000 in R&D equipment, and $20,000 in IT equipment. The manufacturing equipment included storage tanks, high pressure pumps, material pumps and mixer used to produce an additive for renewable diesel fuel. This project would result in the creation of 14 new jobs.

In July, Saratoga Potato Chips, a Canadian company, announced that it would locate a production facility in Lincoln Industrial Park in Allen County. The company committed to invest $3.3 million in equipment and $250,000 in building improvements and creating 175 jobs. In addition to the tax abatement, the company received assistance from the State of Indiana including a $1 million in tax credits over a ten year period.

Quincy Recycle Paper also announced in July that it would locate a facility in New Haven that would recycle materials from commercial suppliers. The company would invest $633,000 in balers and shredders for this operation and create 12 new jobs.

Finally, in December General Motors received 10-year abatements from Allen County on a building addition and new equipment to manufacture the next generation of full-size pickup trucks. This would be the fourth time the company added on to the building since it began operations in 1984. This project would help retain the 3,341 employees at the facility.

The Economic Development division staff also spent much time in 2010 working with the City of Fort Wayne on developing guidelines for providing additional incentives for competitive projects through the incentive pool funded out of CEDIT dollars. This included a process to determine eligibility, a points system to provide a guideline for the incentive amount, as well as a method to sharing costs between the City and County for large projects.

Information provided by the Allen County Department of Planning Services  
Economic Development Division
Highway Department

2010 was a particularly busy year for the Allen County Highway Department, thanks in part to the federal American Recovery and Reinvestment Act. The ARRA program provided $6.4 million in stimulus funds which enabled the county to repair and resurface 67 miles of highway.

Allen County’s largest infrastructure project officially began in 2010. Ground was broken on April 19 for the Maplecrest Road Extension project. The project will extend Maplecrest from Lake Avenue to Adams Center Road at Indiana 930 in New Haven. It features construction of one and a-half miles of new four-lane roadway with curb and gutter and four new bridges. It also includes design of new storm sewers, a multi-use trail, traffic signing, and three at-grade intersections, including three traffic signal designs. The work is expected to be completed by the fall of 2012. According to the 2008 feasibility analysis prepared by RW Armstrong, the construction of the Maplecrest Road Extension alone is expected to have an economic impact of around $86 million for our community – an increase of 79% on the original public investment – and sustain 930 full-time equivalent jobs. Connection of area streets and roads to the Maplecrest Road Extension will alleviate obstructions caused by two sets of high-volume rail lines and the Maumee River. The connector ramp will allow for elimination of two hazardous at-grade railroad crossings, reducing response time for EMS, fire departments and police. Primco, Inc. of Fort Wayne was awarded the construction contract after submitting the low bid of $28.8 million. Engineers’ estimates had originally put construction costs at $44 million.

The two-year project to improve Aboite Center Road concluded in November of 2010. The $6.6 million project which stretched from Coventry Lane to West Jefferson included widening Aboite Center from two lanes to four 12-foot wide lanes with curb and gutter, adding an eight-foot wide multi-use path on the north side and a five-foot wide sidewalk along the south side of the road. Construction in 2009 included the realignment of Dicke Road, storm sewer installation at the west end near Coventry Lane and Woodstream Drive, and traffic signal improvements. Roadway, sidewalk, trail construction and additional storm sewer improvements took place this year. 80 percent of the project's cost was paid using federal funding.

The 45-year-old Leesburg Road Bridge was replaced in May of 2010. The new three-span bridge totaling 60 and a-half feet in length is located over the Seegar Ditch between Flaugh and O’Day Roads. New pavement approaches were also constructed as part of the project.

The historic Bostick Road Bridge made its big “comeback” in 2010. The project began in June with the lifting of the 45-ton steel bridge off the abutments utilizing large cranes with 140-foot boom heights. After undergoing restoration work, it was gently dropped back into place at its original location along Bostick Road in November. The rehabilitation of the existing single-span bridge included new steel members, bridge decking and bridge painting. Following the restoration, the bridge will now be utilized as a pedestrian way across the St Mary’s River.

Other completed projects in 2010 included the Fritz/Wallen Road Intersection improvements and work on the Lima Road bridge.

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<td>Reclamations</td>
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<td>4.50 miles</td>
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Building Department

In 2010, the Allen County Building Department issued nearly 25,000 building permits, and performed more than 39,400 inspections. The department generated nearly $1.53 million for the County general fund.

The Building Department was instrumental in getting amendments approved to state building codes related to the “Existing Building” portion of the Indiana Commercial Building Code, and the Energy Code, in an effort to enhance re-development and re-use of existing structures.

With the financial assistance of a federal Dept of Energy grant, the department acquired five Hybrid inspection vehicles, the first of their kind in Allen County’s fleet.

While not officially part of the Building Department, the Allen County Community Development Corporation is managed by the Building Commissioner and two part-time staff members. Its major goal is to find the best and highest use for the tax-reverted properties while also returning them to the tax rolls. During the past 18 months, the ACCDC took deed to more than 1,800 tax-reverted properties. Due to the significant volume increase as compared to previous tax sales, the ACCDC underwent a total reorganization during 2010 to handle the increase. The staff was successful in selling more than 800 of these tax default properties during 2010, and returning them to the tax rolls.

Consolidated Communications Partnership

An interlocal agreement was reached between Allen County and the City of Fort Wayne in 2010 that combines the County and City public safety dispatch centers. The agreement was approved by the Allen County Commissioners, County Council, the City of Fort Wayne Common Council and Mayor Tom Henry.

Under the agreement, a joint Operations Board made up of the Allen County Sheriff, the sheriff’s Chief Deputy, and the chiefs of the Fort Wayne Police and Fire Departments will oversee the new Consolidated Communications Partnership. The board’s responsibilities would include hiring an executive director, purchasing equipment and maintaining facilities, and entering into contracts and agreements for the partnership.

The agreement also sets out funding contributions by the City and County to the partnership. The City would fund 70 percent of the operations, while the County would contribute 30 percent—the same amounts currently budgeted by both as a proportion of the entire Communications budget. Future contribution percentages would be based upon call and run volume statistics and reviewed every three years beginning in January 2012, for the fiscal year 2013.

The agreement also calls for the operations board to set benchmarks for the purpose of determining the effectiveness of the organization, including the number of calls received, number of runs dispatched, speed of response and budgetary efficiencies.

The initial term of the agreement is for three years, and it will be automatically renewed for successive three-year terms unless it is terminated by one of the sides.
**Parks Department**

The Allen County Parks Department was able to operate in the “black” for the year 2010, despite the poor economy.

Total attendance at the parks in 2010 was 37,833 people, up 11% from the previous year. Over 5,200 children and adults participated in educational programming in 2010.

Facility rentals at the Gloria Goeglein Nature Center (Metea) and Fox Island Nature Center remained constant in spite of the sluggish economy.

SolFest 2010, the annual spring music festival fundraiser, was once again a success. This event raises funds for our scholarship program. Over 600 children who could not otherwise afford to come to our parks and programs were able to attend with scholarships this past year.

A new program, the Indiana Junior Master Naturalist Program, was sponsored and administered by the Allen County Parks Department this year. Geared toward the 9 – 13 year old age group, the program brings together natural resource specialists with young people to foster an understanding of Indiana’s plants, water, soils and wildlife, and promote volunteer service in local communities. This program was the first of its kind in northeast Indiana and only the second in the state. Eight children successfully completed the course and were certified as Junior Indiana Master Naturalists.

**War Memorial Coliseum**

2010 was a remarkable year for the Allen County War Memorial Coliseum. More then 1.1 million guests visited the facility for the year. This was the 20th consecutive year that the Coliseum has attracted over one million guests. Facility use was up 1.4% from the previous year.

The Coliseum hosted a number of exciting and unique events in 2010; Walking with Dinosaurs, NCAA Men’s Regional Hockey Tournament, IHSAA Girls Basketball State Championship and the BMX Big Air Triples. Concert activity was also strong. The facility featured events with Alan Jackson, Nickelback, Three Days Grace, Megadeth, Jason Aldean, Martina McBride, Third Day, Newsong and Trans Siberian Orchestra. In addition, the Komets won their third consecutive Turner Cup in the International Hockey League (IHL).

With this dynamic mix of events and attendance, the economic impact of all the Coliseum’s activities was up 8.01% from the year before. The total economic impact to the Allen County community exceeded $100 million for the year.

In 2010, the Memorial Coliseum completed two major capital improvement projects. The first was the addition of LED ribbon boards in the Arena (pictured on the left) and lobby. The other project completed was the first phase of the Arena roof replacement.
**Election Board**

The Allen County Election Board introduced in 2010 a new web site (www.acimap.us/aceb) using GIS technology that allowed voters to enter their name, address or precinct for links to their polling locations with photos and directions, sample ballots, elected officials connected to the address, how to videos and links to other election related sites. The site received 2,497 hits the day before the 2010 General Election - the highest recorded day of all new web applications for the county to that point.

The Election Board also began posting candidate campaign finance reports on line the same day as filed, allowing 24-7 access to contribution and expenditure information previously only available with a trip to our office.

The Vote Center Steering Committee finished its study and made recommendations to the Election Board to implement early voting and advocate for Vote Center legislation to pave the way for Allen County Vote Centers.

**Juvenile Center**

Once again in 2010, the Allen County Juvenile Center was awarded a certificate of “Full Compliance” by the Indiana Department of Corrections.

As required by 210 IAC 6, an inspection of the juvenile detention standards was conducted at the Juvenile Center on August 12, 2010. To obtain “Full Compliance” the facility must be in compliance with 100% of the mandatory standards and at least 90% of the recommended standards.

The inspection included a tour of the facility, a review of all mandatory and recommended standards, and interviews with the facility staff and residents. The staff was found to be well versed in policy and procedures and were supportive of administrative staff. It was also noted that staff members were very professional in manner, dress and demeanor.

**Youth Services Center**

Nine months after closing, the Allen County Youth Services Center’s two group homes for juveniles resumed operations in 2010 – but with a different focus.

The Allen County Board of Commissioners in March approved an agreement with White’s Residential and Family Services to operate a foster home for juveniles at Kryder House and to use Yoder House as a regional office for the non-profit agency. White’s already has the necessary state permits and licenses to operate the foster home.

The term of the agreement is two years with a one-year renewal option. White’s will pay the County a license fee of $800 a month for Kryder House and $1,000 a month for Yoder House.
One of the primary goals of the Allen County Soil and Water Conservation District is to offer educational programs to agricultural, residential and urban stakeholders that promote the wise use of our soil, water and related natural resources.

Whenever possible, the SWCD partners with other organizations such as the St. Joseph River Watershed Initiative, the St. Marys Watershed Group, CTIC, Maumee River Basin Commission, NRCS, ISDA and other SWCD’s, to develop and conduct informational meetings throughout the area. A few of the topics covered by these meetings included conservation tillage, strip till & no till, cover crops, nutrient management, pasture walks and managed intensive grazing. With over 100 in attendance for this two-day event, the District’s “A Day at the Bay” tours received rave reviews. As a joint effort between the Allen SWCD, St. Joe and St. Marys River Watershed Projects and the Upper Maumee Watershed Group, participants got an opportunity to visit the Willis B. Boyer Freighter Museum, learn about dredging and the confined disposal facilities responsible for removing and storing the sediment from the shipping channel in the Maumee River while aboard the Sandpiper and also had the opportunity to tour the Wind Farm located near Bowling Green, Ohio.

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Veterans’ Service Office

The Allen County Veterans’ Service Office is responsible for helping veterans of the armed services, their spouses, dependents and survivors with information and assistance concerning state and federal veterans’ benefits.

The VSO offers a full range of services, including assisting veterans and survivors with applications for service connected disability compensation; low-income pension benefits; survivor benefits; military discharges, awards and decorations; VA medical care; home loan guarantees; GI Bill benefits; vocational rehabilitation; discharge upgrades; burial benefits; and property tax abatements.

In 2010, the office recovered $10.6 million in benefits from claims processed for veterans and survivors. In addition, the VSO requested more than 200 Presidential Memorial Certificates to be sent to the next of kin of deceased county veterans. The office also processed 444 claims for veterans’ burial benefits and 270 applications for disabled veterans’ property tax abatements. Thanks to a co-funding partnership with the Wayne Township Trustee’s Office, the VSO was able to add a staff position.
**Purdue Extension Service**

A resurgence in growing home vegetables or seeking fresh produce and home products has led to greater demand for the Purdue Extension Service farm market programs. As more people are concerned with where their food comes from and wanting to support local entrepreneurs, the individuals or organizations that offered one of the 16 different markets in 2010, gained greater knowledge of what the health regulations are to sell vegetables and various other food products.

Home gardeners learned how to grow healthier plants using environmentally sustainable methods. Educational resources were offered to Youth Tenders in a six-week summer learning camp, at one of the 15 community gardens in the city of Fort Wayne, school teachers who are developing new gardens at their schools, or one of the 6,500 phone calls to the Extension office. The 340 trained Master Gardener volunteers gave approximately 15,500 hours of educational service worth $250,000, as they interacted with the Extension office community gardens and other community garden sites.

The 4-H program reached over 1,100 youth in 2010. Participants were members of 4-H community or project clubs, or were involved in one of the after-school educational efforts. 56% of the members lived in Fort Wayne or its suburbs.

**Information Technology**

These are some of the major initiatives completed in 2010 by the County’s Information Technology Department:

- **Email Archiving** – A City/County policy was approved and an archival system was implemented to comply with state statutes regarding the retention of government email.
- **Odyssey Phase I** – Migrated all historical criminal court cases from an internal case management system to a statewide case management system. New criminal cases are managed in the statewide system.
- **Electronic Tax Bill System** – Provides the public with the ability to subscribe to have their tax bills delivered via email. E-Tax Bills will be available with the spring 2011 tax bills.
- **Job Application Enhancement** – Upgraded our web interface for accepting applications for employment. This system provides benefits for both the applicant and the hiring department.
- **Disaster Recovery Plan** – Created a plan for disaster preparedness. Implementation of preliminary preparations will begin in 2011.
- **Windows 7 & Office 2010 Pilot** – Deployment will begin in 2011 with new and refreshed PC’s.
- **Document Management System Upgrade** – Upgrade provides users with new and enhanced features for scanning and retaining documents.
Public Information & Accessibility

Several steps were taken in 2010 to make information about County government more accessible to the public.

In January, the County’s website – [www.allencounty.us](http://www.allencounty.us) – began providing a County Government Input Form. The form allows a person to send in ideas, complaints or feedback on any aspect of County government. Submissions will be forwarded to the appropriate department or elected official for consideration.

Video programming provided by Allen County government that airs on public access television became available on the Internet – any day and at any time. The new streaming video-on-demand service includes County Commissioners, County Council, Planning Commission and Board of Health meetings and any other programs which are recorded and played back on public access TV. The service is available to the public at no cost.

In May, the Board of Commissioners approved a formal policy for its departments designed to promote full access to the County’s public records. The Allen County Public Records Policy explains the process for making a request to inspect or copy public records and documents, the response process and the fees associated with copying any documents. Included is an optional form that can be filled out and submitted to the County’s Public Information Office when access to public records is being sought.

In September, the Public Information Office began utilizing a new communications service that allows important, valuable community information to be sent directly to residents using the latest technology. The Nixle Community Information Service allows messages from Allen County government to be delivered to subscriber residents instantly via cell phone text message and/or email. Notifications can also be accessed online at Nixle’s web site at www.nixle.com. Messages may include information about public safety emergencies, traffic safety implications, large-scale public works projects, County government meeting information, utility outage advisories/boil orders, as well as other relevant safety and community event information.

Continuity of Government Plan

The Allen County Board of Commissioners in 2010 approved a Continuity of Government Plan to ensure essential functions and services can be performed during a local emergency or disaster.

The Allen County continuity plan outlines the necessary steps for local government and emergency partners to:

- Implement their continuity plans with and without warning
- Be operational no later than 12 hours after activation
- Be capable of maintaining sustained operations for up to 30 days
- Incorporate regularly scheduled testing, training, and exercising of personnel, equipment, systems, processes, and procedures used to support the agency during the plan’s activation
- Locate alternate facilities and have access to telecommunications, vital records, etc.

Each County department was responsible for identifying key personnel needed to perform essential functions and outlining the course of action to be taken during an emergency.
**Courthouse Exterior Preservation**

The two-year, $1.3 million project to help preserve and protect the 108-year-old historic Allen County Courthouse was completed in 2010.

Phase one of the project, completed in 2009 by General Restoration Corporation of Columbus, Ohio, included the "tower" of the Courthouse, including the dome, lantern and areas above the flat roof of the building. Limestone and terra cotta was cleaned, re-glazed and re-tucked to insure prevention of water damage.

Phase two covered the joint and limestone repair from the ground level up to the flat roof. The granite perimeter of the Courthouse was also repaired and waterproofed.

Phase two also included waterproofing and repairing the tunnel that leads from the Courthouse to the City-County Building.

The landscaping in front of the Courthouse's north, west and south sides was replaced with concrete. The result is a look similar to when the Courthouse was originally constructed in the early 1900s and is expected to help minimize further deterioration of the granite.

To match the look of the plaza area, a two-foot-wide strip of sod along with white crushed marble was placed along the perimeter of the building's east side. An underground drainage system was also installed to displace any water from the base of the building.

**Community Corrections**

On September 30, 2010, Allen County Community Corrections observed its 25th continuous year of operation.

From the humble beginnings of a one-room office in the basement of a building and five employees, the agency has expanded to its current 19,000 square foot location which now employs over 100 staff persons. The agency has been at the forefront of innovations in the field of community-based supervision. Some of its notable innovations include applying intensive supervision and services to high-risk offenders; embracing the use of evidence-based practices and programs to affect behavior change; initiating the development of the nationally recognized Reentry Court Program, and most recently restoring the old Washington House Treatment Facility, renaming it the Kelley House. On October 4, 2010, the Kelley House (pictured on the left) opened its doors to serve eligible mentally ill substance abusers sentenced to Allen County Community Corrections.

Allen County Community Corrections has enjoyed and has continued to benefit from a long standing, respectful relationship with the Indiana Department of Correction, while continuing to enhance its local mission: “To operate a community-based program that provides services to offenders, persons charged with a crime or an act of delinquency, persons sentenced to imprisonment, or victims of crime or delinquency to meet the needs of the individual criminal, victims of crime and the community at large.”
Looking Ahead to 2011

Probably the major task for Allen County government to accomplish in 2011 will be the completion of a major relocation of government offices.

In 2010, the Board of Commissioners and the City of Fort Wayne entered into a non-binding agreement concerning plans for co-location at the City-County Building and the former Renaissance Square building. The Memorandum of Understanding established the responsibilities for each side and their respective buildings. Currently, Allen County owns and manages the City-County Building, with the City leasing space for its departments. The City purchased the Renaissance Square building at 200 East Berry in 2009 with the intention of moving most of its departments along with the City’s police department, currently located at 1320 East Creighton.

Under terms of the memorandum, the City will pay the building renovation costs for those City and County departments which would move to 200 East Berry and the County will cover similar build out costs for the City-County Building. Additionally, the City will appropriate $1 million to assist in making the CCB functional for city and county police departments. The memorandum goes on to state that each side would pay all operation and maintenance costs for their respective buildings. Also, each side would be responsible for their respective moving and furnishing costs.

The renovation of the City-County Building is expected to start in the spring of 2011 and last until winter. A number of City and County government offices – including the Mayor and County Commissioners – will move from the CCB to the former Renaissance Square Building once renovation work there is finished. The CCB will be converted to serve as a headquarters for City and County police as well as housing County offices such as Auditor, Recorder, Treasurer, County Assessor and Wayne Township Assessor.

Other objectives for Allen County government to work on or accomplish in 2011 include:

- Moving Community Corrections to a new location and expanding the department’s re-entry program
- Integration of the County Human Resources Department with the City’s HR Department
- Developing a compensation/merit program for County employees
- Maximizing the development and use of the County’s Geographic information System (GIS)
- Determining the leadership role that the Board of Commissioners should be taking in local economic development
- Preparing County-owned property located at Lima and Carroll Roads for future use
- Development of plans for Fire Districts and Poor Relief in the event the Indiana General Assembly decides in the future to abolish township subdivisions and township trustees
2011 Allen County Elected Officials & Department Heads

Commissioners
Linda K. Bloom
Therese M. Brown
F. Nelson Peters

Council
Robert A. Armstrong
Larry L. Brown
Roy A. Buskirk
Thomas A. Harris
Kevin M. Howell
Paul A. Moss
Darren E. Vogt

Assessor
Stacey J. O’Day

Auditor
Tera K. Klutz

Clerk of Courts
Lisbeth A. Borgmann

Coroner
E. Jon Brandenberger, M.D.

Prosecuting Attorney
Karen E. Richards

Recorder
John D. McGauley

Sheriff
Kenneth C. Fries

Surveyor
Allan D. Frisinger

Treasurer
Susan L. Orth

Wayne Twp. Assessor
Beverly Zuber

Circuit Court
Judge Thomas J. Felts

Superior Court
Judge David J. Avery
Judge Nancy E. Boyer
Judge Wendy W. Davis
Judge Frances C. Gull
Judge Daniel G. Heath
Judge Stanley A. Levine
Judge Charles F. Pratt
Judge Stephen M. Sims
Judge John F. Surbeck, Jr.

Building Dept.
David Fuller

Building Maintenance
Dan Freck

County Services
Robert Bolenbaugh

Dept. of Health
Deborah McMahan, M.D.

Dept. of Planning
Kimberly Bowman

Election Board
Beth A. Dlug

Highway Dept.
William Hartman III

Homeland Security
Bernie Beier

Human Resources
Cathy Serrano

Juvenile Justice Center
Joseph Brita

NIRCC
Dan Avery

Parks & Recreation
Jefferson D. Baxter

Public Defender
Eric Ortiz

Purdue Co-op Extension
Michael Talbott

Safety & Environment
Anthony G. Burrus

Voter Registration
Deb Morrone (D)

War Memorial Coliseum
Randy Brown

Youth Services Center
Christopher Dunn